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**AUTOMOTIVE WORK EXPERIENCE:**

**4/10-8/2012 AVF and Heavy Equipment-Armored Vehicles Factory, Dammam, KSA**

**Position Held:** Production Manager

**Field of Experience:** Armor fabrication and armored vehicles assembly, automotive assembly Toyota base, and automotive parts production

**Duties:** Plan, direct and coordinate activities in all production shops, cutting, fabrication, bending, painting and assembly.

Managing and leading team of thirteen supervisors, 200 workers, to produce light and custom armored vehicles and armored equipment. Responsible for ensuring that schedules are met, orders are shipped on the time and those operators in the area performing their jobs effectively, efficiently and safety. Communicate with Engineering and R&D. Responsible for Maintenance of all production equipment.

**12/93- 06/95** **VOLKSWAGEN AG - SKODA** Assembly Plant, M. Boleslav, Czech Republic

**Position Held:** Project coordinator for new vehicle models

**Field of Expertise:** Automotive assembly and automotive parts production

**Duties:** Responsible for interdepartmental activities coordination (Multifunctional Cross Team) on two new Skoda/ VW launching models Felicia A02 and Octavia A4, from prototype through SOP. On daily basis, coordinating engineering change procedure between R&D, QA, Purchasing and Suppliers participating on the project. Introducing and implementing new Fractal-Modular plant production concept with 45% suppliers integration. Implementing "Just in Sequence" and "JIT" models of material flow and optimizing cycle time from the engineering and technical point of view, continuously participating SE Teams on feasibility studies and project calculations which resulted in project time and cost savings.

**05/93- 11/93** **FAMOS** - Engine Assembly Plant, Sarajevo/ Jablanica, Bosnia & Herzegovina

**Field of Expertise:** Army armament assembly

**Position Held:** Design Engineer-Tooling

**Duties:** Responsible for design and implementation of the tooling for the missiles

**01/84- 04/93** **VOLKSWAGEN AG - TAS** Assembly Plant, Sarajevo, Bosnia & Herzegovina

(Employment interrupted due to the war in Bosnia)

**Field of Expertise:** Automotive CKD assembly and automotive parts production

Planning, directing and coordinating the activities of project on time and within budget continually staying with state of the art technologies.

**11/90- 04/93** **Position Held:** Project Manager (Cost Center Team)

**Duties:** Team member of TAS Cost Center Team which prepared production departments for assuming Cost Center functions. Analyzing situation and making measures for process and cost improvements in different production departments. This transition resulted in personnel savings (30% in technical and 10% in production departments), 40% lead-time cutting and quality improvement (87% products with Zero Defects)

Continuous Improvement and Cost Analysis: Improve manufacturing methods, optimize product performance and reduce manufacturing costs in a systematic fashion. Identify and evaluate opportunities for improvement inherent in manufacturing processes and make specific recommendations for adoption

**05/89- 11/90** **Position Held:** Project Manager (Strategy Team)

**Duties:** Responsible for coordinating and launching activities on new Golf A3 Model and new generation of automotive parts production like rear axles, exhaust systems, cable production, black jacks and seats frames based on 80% volume contracts for all VW plants all over Europe, implementing new German, Japanese and American technology. Enhancing project cost cuttings, while managing different project stages from prototype through SOP.

Identify concerns and initiate corrective actions (through verification) relating to product, process, and quality systems

**01/88- 05/89** **Position Held:** Project Manager (Engine Assembly)

**Duties:** Responsible for planning and establishing new assembly and test lines coordinating launching activities for VW engines (1.3l, 1.6l and 1.8l Otto; 1.6l and 1.9l Diesel engines) based on 60,000 entire vehicle production per year.

Review engineering costs against project targets and provide engineering management with resource allocation recommendations, project schedule updates and budget information. Conduct cross-functional team meetings to review project schedule, status and open issues. Act as a liaison between engineering and other departments (Sales, Marketing, Purchasing, Materials, Finance, Manufacturing and Service) to determine dependencies between project deliverables and timing. Maintain project information (i.e. web, project folders) and disseminate critical information to impacted areas. Prepare management presentation materials.

**03/86- 01/88** **Position Held:** Industrial Engineer

**Duties:** Responsible for automotive production layout development, equipment, materials, workspace to maximize efficiency and minimize cost with the most efficient methods and maximum utilization of operation facilities and personnel. Coordinate all activities in Pilot Hall, pre-series and prototype production.

Production feasibility studies, technical documentation development and maintenance. Responsible for new action models of Golf A2 assembly lines process improvement, like (brake's lines bending process on the assembly line; assembly of the CV joints, layouts, equipment set-up and time calculation for production volume increase from 36,000 to 60,000 vehicles per year, engine assembly, Golf Sky, Golf Boston, etc.)

**01/85- 03/86** **Position Held:** Planning Engineer

**Duties:** Responsible for develop and maintenance of the work procedure and equipment start-up for new vehicles (Golf A2) while maintain existing production documentation. Managing process and engineering changes system in Planning Department. Work with multi-dept. teams to implement changes. Change management for Serial Production Process and New Programs. Concept and calculation of new programs, cost, and time.

**01/84- 01/85** **Position Held:** Process Engineer

**Duties:** Developing and maintaining work procedures for existing models of Caddy - small pick up and Golf A1, Jetta A1 compact models.

Analyze and design the sequence of operations and work flow to improve efficiencies. Conduct ergonomics/human factors evaluation and recommend improvements to work area designs.